

That We May Live Together



2022 Annual Report

April 1, 2022 - March 31, 2023



Asian Rural Institute
Rural Leaders Training Center

That We May Live Together

2022 Annual Report



At this time, we are not able to say the COVID-19 pandemic is over. However, for the FY2022 training program, ARI welcomed 31 students from 14 countries around the world. This was a big change from previous years during the pandemic in which ARI was not able to welcome anyone from abroad. This year's class included participants who had been waiting to enroll since 2020. With the addition of two Training Assistants and three Graduate Interns, a total of 36 individuals showed that ARI once again had a diverse and vibrant community. Of course, we were still restricted and had to wear masks, place partitions between community members during meals, and canceled homestays. However, we were able to provide a place where rural leaders from around the world could gather to study the growth and development of a society where people can live together based on a lifestyle that values "food" and "life." For this we express our sincere gratitude for the support of so many people.

However, when we turn our eyes to the world, we see that FY2022 brought chaos and disasters that made us want to cover our eyes. The plight of the people under the military regime in Myanmar and Russia's invasion of Ukraine caused many people to suffer and created a ripple effect throughout the world. The tensions between major powers continue to cause further pain and anxiety to many societies and individuals already weakened by the pandemic.

How has ARI reacted to and responded to these turbulent times? ARI is but a small player, like a ship floating in rough waters. However, I am convinced that the path to be taken going forward is one set by God. Our ship did not capsize, and instead reaffirmed our strengthened resilience after the long-term effects of both COVID-19 and the 2011 earthquake. At ARI, we aim to train rural leaders who can effectively serve people, and gather those who aspire to learn in the community and overcome various difficulties. Many people who wanted to create the training at ARI came together and cooperated to make it happen. In addition, many young people who wanted to experience such learning joined in and gave momentum to ARI as it approaches its 50th anniversary.

2023 marks the 50th anniversary of the founding of ARI. In the Old Testament, 50 years is known as the Year of Jubilee, and it was written as a year in which people were freed from various hardships. Therefore, the Year of Jubilee is said to represent redemption, liberation, and rebirth. Starting from the Year of Jubilee, ARI has set the theme for the next the 50th year as "Learning Together for a Rural Future". Under this theme, we have set out a plan to work comprehensively in five areas: "Peace from the Soil," "FoodLife," "Climate Justice and Climate Action," "Education," and "Organization." We hope that you will continue to remember ARI in your prayers, and continue your support and cooperation as we start a new path forward.



Wearing Yukata donated by Baptist Women's group



Toshimasa Yamamoto
Board Chair



Tomoko Arakawa
Director

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Nurturing Rural Leaders

The Rural Leaders Training Program



“

Coming to ARI has transformed my way of life and thinking towards a number of different aspects of life. Through our differences as people who lived in the ARI community, we have a commitment to do our best and transform the world slowly but surely wherever we shall all be.

Timothy Sentamu (Uganda)

Participants kept waiting, and then...

The 2022 Rural Leaders Training Program



Yukiko Oyanagi
Associate Director
Curriculum Coordinator

In FY2022, with God’s abundant grace and guidance, 31 participants from 14 countries were able to successfully complete their training. We would like to thank all those who supported this program both materially and spiritually.

With the spread of COVID-19 infections throughout the world, 19 prospective participants had to give up their plans to come to Japan in FY2020, and in FY2021 no one was able to travel to Japan from overseas. Of the applicants accepted in the 2020 and 2021 academic years who did not give up on the training program and those who were accepted in the 2022 academic year, those who were still able to become the participants for this year. However, at the beginning of the training in April, there were only 6 participants of the Rural Leaders Training Course and 3 Graduate Interns, so we were still a little anxious as the training program got underway. The first overseas arrival was an Indonesian Training Assistant on April 20 and two Guatemalan participants on April 21. After that, they came to Japan one after another, and by June 8, almost all had arrived at ARI. The participants were very eager to learn, and they continued to learn and grow until the day of their graduation.

Community of Learning

The greatest feature of this year’s program was the fact that we could not start the training program with everyone all at once. With the uncertainty that the border might close again at any moment, the participants came to Japan in a steady stream, one by one, as soon as their visas were obtained, and the program was in a constant state of orientation. Supplementary lectures were also held many times. At the same time, however, a culture of mutual assistance was fostered, with participants who had already started their training following up with those who arrived late, and I feel that it was a very good year for mutual relations. I believe that this attitude of caring for, encouraging, and learning from each other was the actualization of one of the three pillars of ARI’s training program, a “community of learning”.

Of course, it was not always easy and there were times when opinions and ideas clashed. In the beginning, some participants were at a loss because they did not understand English. There were also those who almost lost sight of what they needed to learn. There were times when the cultural differences and the difficulty of the schedule made them feel depressed. More than once, I heard participants express their desire to stop the training and return home. There were also concerns about the deteriorating security situation in their home countries and the health of their families. Some participants’ hometowns experienced disasters. Nevertheless, the participants completed their training with the support of volunteers, staff, training assistants, and graduate interns, and above all, with their own prayers for each other.



(Photo above) Studying in class
(Photo bottom) Consultation by staff



Leadership Learning from Practice

ARI is a school that trains rural leaders. Many participants come to ARI to gain the knowledge and skills they need to work in rural communities. In response to this desire, ARI's training programs are designed to develop grassroots leaders. Classes cover a wide range of topics, including leadership skills and attitudes, knowledge and techniques of sustainable agriculture, environmental issues, and peace building. Classroom learning must be put into actual practice in daily life. Participants take turns serving as leaders during morning and evening work in the fields, caring for livestock, and cooking in the kitchen. Participants also take the lead in Harvest Thanksgiving Celebration events and study trips. It is a challenge to lead classmates who have experience as leaders in the local community, and to communicate and facilitate in English, a language that is not their own. They are expected to lead even the staff. Through such daily practice, each participant deepened his or her thoughts about what it means to be a servant leader, reflected on themselves, and grew in confidence. I believe that this was a learning experience that could not be acquired only through classes or head knowledge.

We hope that these graduates will continue to work toward their own visions because their vision is not just for themselves, but for the good of others. We are proud that ARI was able to be a part of their growth as they hope to realize a happy future for their communities.

“

I have been living my life of learning in ARI, I become from nothing to something, was able to learn from everything. It's not easy just to make everything what I learned in ARI happen but I want to start from the small step to bring something big. Start from what I have around me, what a need of people around me. This kind of thinking that bring me to my realizations "what you need is around you".

Tabita Pricillia Rahawarin (Indonesia)



The Opening Ceremony included only 6 participants: 4 from Japan, and 2 Ethiopians already in Japan, with 3 Japanese Graduate Interns. (Middle, seated: ARI Director and Board Chair.)



A classroom atmosphere almost like before COVID-19

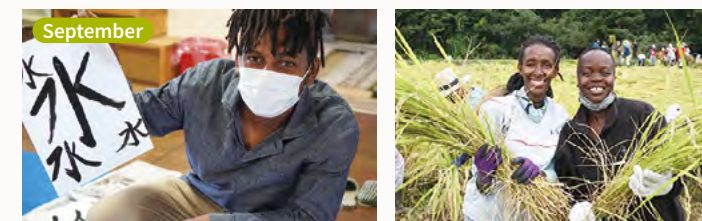


By the end of May, the number of participants had increased considerably, so we hosted a second, informal entrance ceremony.



A resource map prepared in class, referenced during staff meeting

Training Highlights



Harvest Thanksgiving Celebration with guests for the first time in two years. This year's theme was "Save the World through Our Differences".



Western Japan Study Tour, group photo at Hiroshima A-Bomb Dome



31 participants and 1 Graduate Intern successfully graduated.

Curriculum

(* Special Lecturer)

Leadership Courses

Leadership at ARI
 Servant Leadership
 ARI History and Mission
 Participatory Learning and Action
 Independent Study
 Presentation Skills
 The Art of Storytelling
 Time Management
 Facilitation Skills
 Effective Feedback
 Implementation of Facilitation
 Religion and Rural Life
 Report Writing
 Who is a Rural Leader?
 Who is an ARI Community Member?
 Social Business
 Peace & Reconciliation
 Fundraising
 Dignity Workshop

Tomoko Arakawa
 Tomoko Arakawa, Yukiko Ōyanagi
 Tomoko Arakawa
 Tomoko Arakawa, Yukiko Ōyanagi
 Yukiko Ōyanagi
 Yukiko Ōyanagi
 Steven Cutting
 Timothy Bernard Appau
 Yukiko Ōyanagi, Manosi Abe Chatterjee
 Manosi Abe Chatterjee
 Manosi Abe Chatterjee
 Jonathan McCurley, Timothy Bernard Appau
 Manosi Abe Chatterjee
 Steven Cutting
 Manosi Abe Chatterjee
 *Satoko Kōno (NPO ARUN Seed)
 *Keiko Holmes (Agape World)
 *Sherry DeLeon (AFARI)
 *Jeffrey Mensendiek (J.F. Oberlin University)

Sustainable Farming Skills

Organic Farming
 Crops & Vegetables
 Rice Cultivation
 Livestock
 Chicken Raising
 Disease Control of Crops & Vegetables
 Disease Control of Livestock
 Dangers of Chemical Farming
 Natural Farming in Tropical Areas
 Alternative Marketing Systems
 Biogas Workshop
 Hydraulic Ram Pump Workshop
 Agroforestry
 Agricultural Technique
 Livestock Technique
 Meat Processing

Osamu Arakawa
 Osamu Arakawa
 Osamu Arakawa
 Takashi Ōtani, Ryō Maki
 Timothy Bernard Appau
 Osamu Arakawa, Masanobu Sakurai
 Takashi Ōtani, Timothy Bernard Appau, Ryō Maki
 Masanobu Sakurai
 *Shimpei Murakami (Self Sufficient Life)
 *Reina Tomatsu (Kinoshijuku Farm)
 *Mamoru Kuwabara (NPO Fudo)
 *Tstutomu Shibata
 *Tetsuya Tsukamoto (Tochigi Conservation Corps)
 Osamu Arakawa, Masanobu Sakurai
 Takashi Ōtani, Timothy Bernard Appau, Ryō Maki
 Takashi Ōtani, *Hideo Koide (Neu Frank Nasu)

Development Theory

Nutrition
 Mutual Aid Theory
 Gender Theory
 Localization
 Environment and Development
 Ashio Copper Mine and Shozo Tanaka
 Climate Change Education
 Nasu Canal and Rural Development
 School Lunches and Food Education
 Issues of Homelessness in Japan

Ikumi Kanamori
 Yukiko Ōyanagi
 Tomoko Arakawa
 *Yōji Kamata (NPO Ancient Futures Association Japan)
 *Masahisa Satō (Tokyo City University)
 *Tatsuo Sakahara (NPO Tanaka Shōzo University)
 *Yoshiyuki Nagata (University of the Sacred Heart)
 Yukiko Ōyanagi
 Ikumi Kanamori
 Yukiko Ōyanagi, Manosi Abe Chatterjee

Graduate Seminar

Organizational Sustainability

*Wesley Lingga (1993 graduate, 1999 TA from Indonesia)

Japanese Language and Culture

Kyōko Ogura*

Organic Farming Training

Crops & Vegetables: Bokashi making, compost making, collection and utilization of indigenous micro-organisms, fermented plant juice, fish amino acid, water-soluble calcium, natural farming, rice husk charcoal, seed collecting, seedling nursing with soil blocks
 Livestock: Pigs (artificial insemination, delivery, castration), chickens (brooding), livestock disease control, feed formulation, fermented feed production, animal raising with fermented floor
 Meat processing: sausage, ham, jerky

Field Management Activities

Group farm management (crop & vegetable cultivation, livestock management)
 Foodlife Work (farm work and food preparation for self-sufficiency)
 Group leadership system

Field Trips

Agriculture-Related Tours and Study

Tochigi: Kinōshijuku, Manmaru Farm, Donkame Compost Center, Hamanaka Farm, Furuya Farm, Green Farm Mizuguchi, NPO Rice Research Center
Saitama: Yoshinori Kaneko/Muneo Kaneko, Ryūichi Tashita, Mamoru Kuwabara

Other Observation Tours and Study

Tochigi: Ashio Copper Mine Pollution Case Study (Matsuki Village ruins, Ashio Copper Mine smelter ruins), Watarase basin, Clean Center Ōtawara, Utsunomiya Kita High School, Nishinasuno Church, Nasushiobara Church, Home Church Zion, Ōtawara Church, Oyama Church, Kanuma Church, Kanuma Kirisuto Church, Shioya Ichiryū Church, Tochigi Church, Utsunomiya Uemachi Church, Ashikaga Higashi Church, Ujiie Church, Mashiko Church
Gunma: Shimamura Church, Ōta Hachiman Church
Ibaraki: Ryūgasaki Church

Western Japan Study Tour

Tokyo: Theological Seminary for Rural Mission
Shizuoka: St. Christopher JHS/HS, St. Christopher Gakuen University, Enshū Eikō Church, Shinobu Yamanaka
Mie: Ainō Gakuen HS
Ōsaka: Ōsaka YMCA, NPO Kamagasaki Shien Kikō, Nojukusha Network, Kansai Okinawa Bunko, NSKK Ikuno Center, Hiraku Gakkō, Kibogaoka Church
Hiroshima: Hiroshima Peace Memorial Museum, Keiko Ogura (Testimony)
Kumamoto: Ayumu Takezaki, Nahoko Osawa, Karatachi, Minamata Disease Museum, Shinobu Sakamoto (Testimony), Akiko Ishihara, Tetsuro Yoshimoto

Other Training

Community work (rice transplanting, rice harvesting, forest management, etc), activities to promote spiritual growth (morning gathering, consultation, reflection paper, reflection day), oral presentations, Harvest Thanksgiving Celebration, international fellowship programs, observation trips, Rural Community Study Tour, Western Japan Study Tour, etc

Open Learning Programs



iLEAP Study Camp

Finally Open! Open Learning

Fundraising & Domestic Programs Report



Takashi Yamashita
 Fundraising & Domestic Programs
 (External Programs,
 Nasu Seminar House Manager)

One of the greatest challenges with study camps and short-term learning is, if you need to join in-person, the COVID-19 pandemic restrictions made it impossible to come to campus. ARI's open learning programs, hosting college students and campers for several days of workshops and Foodlife work, became extremely difficult to operate.

We have heard many young people who have been restricted in various ways by the COVID-19 pandemic give up and say, "I just can't do it." We were also unable to conduct most of ARI's camp programs for the past two years so we ourselves have felt frustrated and helpless in not being able to fulfill our role. Our hope was that in 2022, we would be able to release the pent-up feelings of the young people who

had been deprived of their experiences, and to "share learning and fun at ARI!" With this in mind, we chose the theme for this year's Open Learning Program as "Open! A Safe, Exciting Place to Return."

This year we welcomed more than 1,000 people, and thanks to careful measures taken to prevent new strains of COVID-19 infection, we did not have a single infected participant. After a long wait, we were able to "Open!" and share a peaceful and exciting time with the participants.

Study Camp Highlights



International Christian University & Christian Fellowship



Jiyūnomori Gakuen High School



Kōsei Gakuen Girls' High School



St. Olaf College



“ I felt that I could spend my time so freely. I was so happy to be able to sing, dance, pray, and eat with everyone...every single experience was warm and happy.



JELA



Kōsei Gakuen Girls' High School

Groups visiting for in Study Camps

Domestic: Religions for Peace Japan, Permaculture Design Course, Setsunan University, Ferris University, Univ of Tsukuba High School at Sakado, International Christian University & Student Christian Fellowship, International Christian University Reconciliation Forum, Jiyūnomori Gakuen High School, Japan Evangelical Lutheran Association, Kyōai Gakuen High School, Kyōto Seika University, Meiji Gakuin University, Nijjima Gakuen Junior College, Meiji University - Terada Lab, J.F.Oberlin University, Keisen University, Dōshisha University ARI Project, University of the Sacred Heart (online), Agroecology Research Group, Dōshisha University Maasa Seminar, Kōsei Gakuen Girls' High School, Rikkyō University YMCA, Rishō Kōseikai Gakurin Buddhist Seminary

International: iLEAP, San Francisco Troop 12, St. Olaf College

Event & Project Highlights



Used Book Fair: This event, where we sell books donated from across Japan and homemade Indian curry, has been a greater success each year.



English Farm Camp: The annual event during Golden Week for families to experience both farming and English.



ARI Friends Day: This was the first attempt to combine a supporters' gathering and a Marché. See page 20 for details.

Chocotto Farm: Co-hosted a family farm experience event with Sannohachi, an organic produce store in Nasushiobara City.



“ It was the first time for me to dig sweet potatoes. I realized that you can really learn a lot from interacting with people. The sweet potato rice was very delicious!



Thyroid Echo Check: Hosted by Kantō Children's Health Study Support Fund. ARI was the venue for this event, offering thyroid checkups to local residents.



Off-grid House Construction: Construction of an off-grid house with the involvement of visitors and volunteers. See page 21 for details.



Camp to Visit Indonesian Graduates: First overseas study tour in five years. See page 22 for details.

Community Life after COVID-19



The Music is Back!

Community Life Report



Meredith Maki
Community Life
(~Feb. 2023)

After two years of running the Rural Leaders Training Program with ten Participants or fewer, we were amazed at the overflow of overseas Participants who arrived in 2022. A phrase often heard around ARI was, "Well, we never thought they would actually all be able to come." But come they did - little by little, until finally in June, the class of 2022 was complete.

The delay in arrivals meant that it took time for the ARI Community to take shape and gain a sense of identity. Yet, there was a sense of anticipation and celebration too, as newly coming Participants were announced each week and greeted with applause at the miracle of their arrival. Each new group then became an "old" group, ready to show the ropes to the next group of arrivals, and so on, until both dorms were completely full. Not only the dorms, the classroom, the dining hall, the outside stage - everywhere you looked - was full of people.

Of course, the fullness expressed itself in more than just occupied space. To me, the phrase that kept popping into my head was, "The music is back!" Not to say that there was no music in the previous years, but in 2022 Participants from both Asia and Africa could be heard singing and playing music from morning to night - piano, guitar, clapping, drumming, singing, dancing, shouting. The gospel choir was packed.

Chairpersons often invited people to sing or get up and dance during their Morning Gatherings. Music and singing on bus rides was so loud you could hear it from outside the bus. National anthems were sung at Food Culture Nights. People even sang and danced after group meetings before morning cleaning and Foodlife Work.

This was a year in which a spirit of joy was prevalent. Perhaps it was because some of the Participants had been waiting for two years to come. Perhaps it was because many people continued to face trouble back home - not only due to the pandemic but also due to political unrest and natural disasters. In any case, there was a sense of appreciation. People were grateful to be alive and grateful to be together at ARI. We never thought they would actually all be able to come. But we are so glad that they did! The music is back - and we are full of joy!

Community Members

Staff

Tomoko Arakawa	Director
Osamu Arakawa	Associate Director, Education Director, Farm Manager (Foodlife)
Yukiko Oyanagi	Associate Director, Curriculum Coordinator
Kaori Sakuma-Vero	General Manager (General Affairs)
Kathy Froede	Ecumenical Relations
Manosi Abe Chatterjee	Curriculum (Admissions)
Kai Shinoda	Curriculum (Admissions, 50th Anniversary)
Steven Cutting	Curriculum (Graduate Outreach)
Junko Tanaka	Curriculum (Library)
Timothy B. Appau	Chaplain, Curriculum (Community Life), Foodlife (Livestock)
Jonathan McCurley	Chaplain, Curriculum (Community Life)
Meredith Maki (~Feb. 2023)	Curriculum (Community Life)
Satomi McCurley	Curriculum (Community Life)
Masanobu Sakurai	Foodlife (Crops & Vegetables)
Takashi Ôtani	Foodlife (Livestock)
Ryô Maki (~Feb. 2023)	Foodlife (Livestock)
Ikumi Kanamori	Foodlife (FEAST)
Ramon Labial	Foodlife (FEAST)
Raku Izawa	General Affairs
Yuka Sugisaki	General Affairs (Accounting)
Kaori Andô	General Affairs
Takashi Yamashita	Fundraising & Domestic Programs (External Programs & Nasu Seminar House Manager)
Ruyipa Vero	Fundr. & Dom. Pr. (Nasu Seminar House Caretaker)
Noriko Nakayama (~Aug)	Fundr. & Dom. Pr. (PR, External Programs)
Hiromi Satô	Fundr. & Dom. Pr. (Sales, PR)
Masayo Fukushima	Fundr. & Dom. Pr. (Food Processing)
Yûko Emura	Fundr. & Dom. Pr. (Supporter's Support, PR)

Outsourcing Staff

Thomas Itsuo Fujishima	Branding, ID System Designer, Media Designer
Jun Yagisawa	Media Designer, Editor

Volunteers

Commuting Volunteers

Food Life (Farm): Tetsu Hayashi, Mizuki Watanabe, Sunao Iso, Miya Ômori, Momoka Sekiya, Sachito Watabe, Mariko Fujiyoshi, Yûko Kazama
Foodlife (FEAST): Yûko Kimura, Yumi Suzuki, Kyôko Takamura, Kanako Murayama, Chieko Arakawa
Fundr. & Dom. Pr. (Sales, PR): Mie Inomata, Shigeaki Kashiwaya, Mayuko Sugita, Norie Horiuchi, Takashi Miyake, Christy Appau, Chizuru Azuma, Rebecca Namiki, Desilba Bijendora
General Affairs(Maintenance): Masuo Shimizu, Taku Fushimi, Yukio Ide
General Affairs(Management): Takayuki Hayasaka
General Affairs: Nozomi Hiratsuka

Becquerel Center

Mineki Nishikawa, Shôhei Fujimoto (& Sales)

Long-Term Volunteers

Motoko Okazaki, Yûichirô Kubo, Yuki Tanigaki (FEAST, Farm), Aiki Satô (Farm)
 Emmi Harner (FEAST, Admissions), Marie Kessler (FEAST, Graduate Outreach)
 Henning Nalbach (Farm, Ecumenical), Claire Orner (Ecumenical, FEAST, Farm)
 Rusty Orner (FEAST, Farm), Jannik Friedrich (PR, Farm)

Board

Board

Rev. Masaoki Hoshino (~May)	Former Pastor, UCCJ Aikawa Mission
Rev. Toshimasa Yamamoto (June~)	Former Professor, Kwansai Gakuin Univ.

Vice Chair

Rev. Toshimasa Yamamoto (~May)	Former Professor, Kwansai Gakuin Univ.
Hideharu Kadowaki (June~)	Special Advisor and Senior Fellow, The Japan Research Institute, Limited.

Board of Directors

Tomoko Arakawa	Director, Asian Rural Institute
Rev. Yoshiya Ushiroku	Pastor, UCCJ Reinanzaka Church
Rev. Hikari Kokai Chang	Representative Director, Wesley Foundation
Noriaki Satô	Special Advisor, Hotel Sunvalley Nasu
Yoshiyuki Nagata	Professor, University of the Sacred Heart
Rev. Eiji Yahagi	Pastor, NSKK Shimodate Anglican-Episcopal Church
Masahiko Yamane	Former Managing Director, Kagawa Education Institute of Nutrition
Rev. Masaoki Hoshino	Former Pastor, UCCJ Aikawa Mission

Auditors

Tomohiro Ôkubo	Fujii Industries Inc., Operating Officer
Sakae Murata	Nasu Y's Mens Club

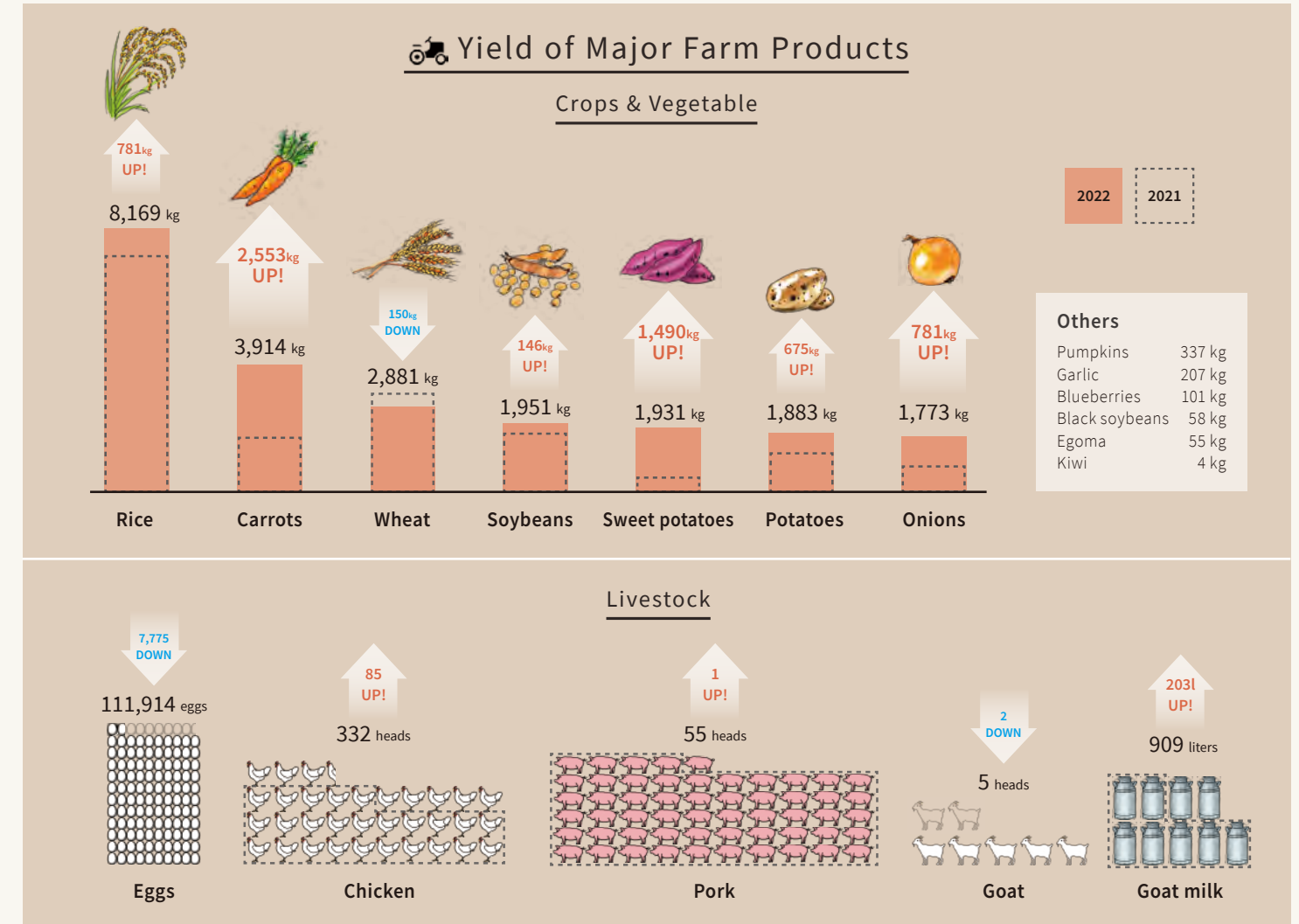
Board of Councilors

Osamu Arakawa	Associate Director, Asian Rural Institute
Tomoko Arakawa	Director, Asian Rural Institute
Shinobu Awaysa	Lawyer, Tono-Tanami Law Office
Takuya Iizuka	Chair, Committee of Mission of UCCJ Kantô District; Pastor of Ryûgasaki Church
Rev. Kôshi Itô	Parish Priest, Roman Catholic Diocese of Niigata
Sachiko Iwaya	Member of Central Committee, National Tomono Kai; Member of Yokohama Tomono Kai Provincial, Society of the Sacred Heart Japan Province
Mieko Uno	Board Chair, Legend Partners Ltd.
Tomohito Ebine	Associate Director, Asian Rural Institute
Yukiko Oyanagi	Special Advisor and Senior Fellow
Hideharu Kadowaki	Archbishop, Roman Catholic Archdiocese of Tokyo
Rev. Isao Kikuchi	Representative Director, Wesley Foundation
Rev. Hikari Kokai Chang	General Manager, Asian Rural Institute
Kaori Sakuma-Vero	Pastor, The Korean Christian Church in Japan, Sapporo Church
Rev. Chun SangHyun	Professor, University of the Sacred Heart
Yoshiyuki Nagata	Pastor, UCCJ Nishinasuno Church
Rev. Ban HyungWook	Former Pastor, UCCJ Aikawa Mission
Rev. Masaoki Hoshino	Representative Director, NPO Kino Kankyô
Ikkô Marutani	Staff, Asian Rural Institute
Takashi Yamashita	Former board member, Kagawa Education Institute of Nutrition
Masahiko Yamane	NGO/NPO Consultant
Sarajejan Rossitto	Former Executive Officer, Japan Association for the World Food Programme
Hitomi Yokote (Feb. 2023~)	

Advisor

Hôichi Endô	Former Staff, Asian Rural Institute
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Foodlife at ARI



Painstakingly with Time and Care

Crops & Vegetables Report



Masanobu Sakurai
Foodlife (Crops & Vegetables)

The joy of the harvest soon turned to surprise! In a single day, we harvested more carrots than we possibly could imagine. The total yield was 3,914 kg, the highest in ARI's history. We were blessed with good weather in 2022 so we were able to harvest a large quantity of high quality, good tasting carrots with few roots and cracks.

By mid-August, in the middle of summer, participants and volunteers begin sowing carrot seeds. Seven to eight small seeds are sown at a time in one place, and then watering is kept up to promote germination. Although we try to suppress weeds by covering them with biodegradable paper mulch, it is essential to remove weeds that grow out of the crevices. At ARI, where we practice organic agriculture, we use our hands to carefully pull out weeds from the roots. In the middle of the growing season, we thin out the seedlings, leaving only one

carrot plant per one spot to encourage enlargement. After weeding between the furrows several times, all that is left to do is wait for the harvest at the end of November and in December.

After harvesting, the soil is cleaned off the carrots so they can be sent to the workshop where carrot juice will be produced. The carrots are arranged neatly on the floor and dried thoroughly, then packed tightly into cardboard boxes and finally shipped. After about a month, over 6,300 bottles of carrot juice were delivered to ARI. If you had a chance to visit Japan in 2023, we hope you could enjoy the quality of our 2022 carrots.

Each task must be done carefully and painstakingly. This year's carrot cultivation allowed us to experience firsthand the importance of this practice. I can only express my gratitude to all the participants and volunteers who crouched down in the

fields in the heat of summer and patiently planted the seeds and did the weeding by hand. Washing carrots in winter required adding hot water to the cold water, and students, who came in January from St. Olaf College in the U.S., helped us with this task.

After overcoming the COVID-19 pandemic, people began to gather as usual at ARI. We are all working together to carefully complete the time-consuming work, and we intend to have a sure harvest in 2023.



Using Local Resources and Protecting against Infectious Diseases

Crops & Vegetables Report

For pig raising, our goal for FY2022 was to find ways to reduce the cost of feed in the face of rising feed costs due to the COVID-19 pandemic and global conditions. Focusing on the free resources available in the vicinity of ARI and after much research and inquiries, we were able to obtain carbohydrates (wheat and barley), which make up a large portion of the feed, at no cost from a local rice center. This has greatly reduced the cost of feed. We spent more time with the participants and actively supported them in raising pigs back in their own communities. We also introduced fermented feed made from banana stems, which is available in their communities.

For goats and beekeeping, we cut grass around ARI vegetable and rice fields every morning to feed the goats. As a result, we did not purchase feed from outside, we paid zero yen for feed, and were able to achieve 87% feed self-sufficiency (dry matter equivalent), all within a two-kilometer radius, including free local resources. We also added new grazing land on a steep, unused slope with trees. The goats thrived in this obstacle-strewn environment and grew into healthy goats with strong backs and legs. However, a sudden outbreak of diarrhea of unknown cause began in early spring, killing several baby goats in just a few days. It took several months to trace the cause to several types of parasites. Beekeeping, started two years ago, has contributed to the pollination of crops, and we are planning to collect honey in the spring.

For poultry raising, participants cared for 200-day-old chickens. As part of their training in poultry management, they administered two doses each of three different vaccines. The participants also constructed a duck house, which was a learning experience for the staff as well. We also improved the water drinking system and relocated the chicken house water pipes to the hallway to prevent flooding during the winter.

Because avian influenza continued to spread throughout Japan, we strengthened our efforts at prevention by constructing a changing area in front of the chicken house with the help of volunteers.



Ryô Maki
Foodlife (Livestock)
(~ Feb. 2023)



That We May 'Eat' Together

FEAST Report

We grow crops and livestock, cook using those ingredients, and eat what we make. The leftovers are returned to the soil and our bodies. ARI's foodlife is a process in which everyone is involved, and FEAST is a place where foodlife is practiced through cooking and eating together.

In preparing meals for approximately 50 people for breakfast and dinner as well as 70 people for lunch, there are many different foods that each person can or cannot eat due to such factors as religious restrictions, seasoning preferences, differences in staple foods, or food allergies. On the other hand, there are many restrictions at ARI that differ from home cooking, such as the ingredients grown in ARI's climate, the number of people involved, and the time required for cooking. What can the chef and the eater do to provide meals that satisfy both the body and the soul of those who will be living with them for a long period of time, nine months to a year? Because the

people "cooking" and "eating" are interchangeable for each meal, everyone faced this question as if it were their own.

A dish prepared with chili and without. A ready-made chili paste that is very popular when the food is not spicy enough. An African staple made with corn flour and a tomato fish paste that goes well with it. Pork bone broth with herbs and spices and vegetable broth with distinct vegetable flavors. On the day of Harvest Thanksgiving Celebration, we cooked the special dishes until we were exhausted. When I think back on the dishes of 2022, I can clearly picture each and every one of the people involved.

With a much larger number of people in the community than in the past two years, the challenge was to create more diverse meals, and the key to overcoming this challenge was also the diversity of the people. Regardless of position, gender, age, or cooking experience, the meal was



Ikumi Kanamori
Foodlife (FEAST)

prepared by the people responsible for that day. Many saw it not just as a duty, but as an opportunity for personal growth, and their efforts were put on the table at Koinonia. How fortunate we were to share in it. I believe that our daily bread is brought to us by God, the soil, the ingredients, and the life of all.

Self-sufficiency ratio of ARI meals

	Energy base	Price base
ARI-Grown Product	599 kcal	296.4 JPY
Purchased Ingredients	46 kcal	13.5 JPY
ARI & Purchased total	645 kcal	310 JPY
Self-sufficiency ratio	92.8%	95.6%



Together with Supporters



Opening ARI to the World Again

Ecumenical Relations Report



Kathy Froede
Ecumenical Relations

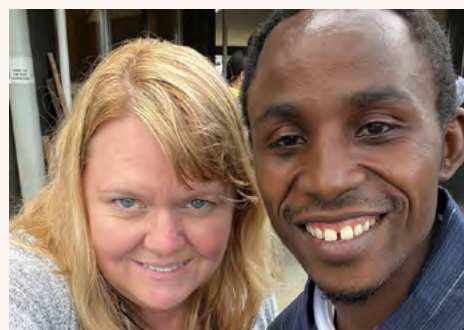
In addition to a whole class of participants, the highlight of 2022 was meeting our supporters and new volunteers in person. It was wonderful to share stories, discuss important topics and connect closely with people we had only seen through zoom for the past three years. Visas opened for short-term visitors in the early fall, and we were blessed with many new people on campus.

One of our first visitors was Sherry DeLeon, now-Executive Director at American Friends of ARI. Her first time at ARI, she learned in-depth from community members. She also held a fundraising workshop.

Our church partners began traveling again, and we received several new long-

term volunteers from the United States and Germany. When someone could not visit, instead of a zoom call in the office, we took them on a virtual tour to meet staff and participants and reacquaint them with our campus.

I was able to travel again and visit graduates in Nagaland, India. Eight graduates from 1983 to 2022 and a 2023 participant gathered at Alemla's (2014) farm near Dimapur. Graduates shared their work with women's groups, children's programs, local farmers, the church, a school, and a health clinic. The ARI spirit of living together, helping those in need, and fellowship lives on in these graduates and those they work with. I was encouraged by their energy and passion.



(Photo top) With the graduates in Nagaland, India
(Middle) Sherry DeLeon at ARI with a participant
(Bottom) A German volunteer

Our Supporters & Partners

Individual Donors

- | | | |
|---|---|--|
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Shari and Tru Yamamoto
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|---|---|--|

Overseas Donor Organizations

- Amazon Smile
- Episcopal Parish of St. Thomas
- Evangelical Lutheran Church in America ELCA
- Evangelical Mission in Solidarity (EMS), Germany
- First Congregational Church in Amherst - UCC, Amherst, MA
- Friendship Christian Reformed Church
- Global Ministries The United Methodist Church
- GlobalGiving Foundation
- Harris United Methodist Church
- Javan and Neva Corl Family Foundation
- John and Frank Sparacio Charitable Foundation
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- Palm Harbor United Methodist Church
- Pearl City Community Church
- Renaissance Charitable Foundation Giving Fund
- San Luis Obispo United Methodist Church
- Shalom United Church of Christ, New Haven, CT
- United Church of Dorset and East Rupert, Dorset, VT
- Wesley United Methodist Women
- WSP Foundation, Inc

Legacy Circle

- Bev Abma
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- John Moss
- Marti Peterson
- Bob and Joyce Ray
- Craig Rice and Ameeta Sony
- Lisa Schaechter
- Kay Shanks
- Jim and Kathryn Treece

Overseas Volunteer Organization

- Brethren Volunteer Services, US
- Evangelical Mission in Solidarity, Germany
- Sozialer Friedensdienst Kassel, e.V., Germany

We express our gratitude to the many donors who have helped support ARI and the Rural Leaders Training Program this year. We extend a special thanks to American Friends of ARI (AFARI), whose kind staff and volunteers ensure American donors can make the most of their support to our efforts.

A list of individuals, congregations and other organizations in Japan who donated toward ARI during fiscal 2022 can be found in the Japanese version of the 2022 Annual Report and Ajia no Tsuchi, our Japanese language newsletter.



ARI Friend's Day

Synergy Creates the Power to Move Forward

Fundraising and Domestic Programs, Sales Report

While participants from overseas were able to enroll this year, the outlook for income from sales activities at the beginning of the fiscal year was not encouraging, given the self-imposed restraint on external events beginning in 2020 and the slowdown in business at the restaurants with whom we do business. Members who assist with sales activities were frequently ill and had to take time off, making us realize the importance of working together to cover existing tasks with limited human resources. In addition, from mid-year to the second half of the year, we changed the prices of some agricultural products that we had maintained since 2014. This was due to rising prices and increased demand for products such as eggs that had market distribution issues. Under these circumstances, we maintained a positive and open atmosphere, taking frequent breaks when everyone could meet to follow up and reflect on mistakes, as well as share ideas for future improvement.

This year we hosted the first ARI Friends Day, in which Japanese alumni, former staff members, and former volunteers opened stalls. This was our first attempt at such

an event and involved some trial and error. However, attendees reported that the event was more than just a shopping trip, but also a very enriching experience, encouraging us for future events. We had a lot of fun meeting and talking with many people face to face, and reuniting with old friends. The event provided an opportunity for local

people to get to know ARI in a casual way. It has been a meaningful year of learning how to create synergy to maximize the power of members by working together. This way, we solve a number of problems while taking into account the conditions of the time.



Hiromi Satō
Sales



2022 Snapshots

50th Anniversary Projects have begun!

To celebrate our 50th anniversary in 2023, we have undertaken the following four projects related to one of our five key priorities, “climate justice and climate action”.

(1) Refuse Composition Survey

From Tuesday, October 25 to Tuesday, November 1, with the cooperation of the NPO Kino Kankyo, we conducted a survey of trash generated by community members. With encouraging results, we will continue to promote measures to combat climate change by reducing waste and increasing recycling rates.

(2) Construction of “Solar Power Generation - Storage - Consumption Indicator” System for Classroom

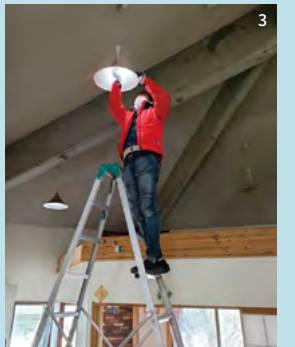
Four solar panels (12.6kw each) were installed on the extended roof on the south side of the classroom to generate electricity for classroom use, which is then stored in 2 batteries (22000Wh each) installed in the classroom. The storage and consumption capacities are displayed on the battery monitors, so that participants can always see how much electricity is being stored and consumed. We see this as an educational opportunity by making participants more conscious of the electricity they use. When the battery is empty, the system can be switched to the existing grid power supply. When the battery is full, the system can provide electricity for the classroom even if the sun does not shine for one or two days. Solar power and LED lights projects were made possible by generous donations from Sparacio Foundation.

(3) LED Lights Installed in All Buildings

All 342 fluorescent lights in ARI have been replaced with LED fluorescent lights, which consume less electricity and last longer. This is expected to significantly reduce not only electricity costs but also carbon dioxide emissions.

(4) Off-grid House

Construction of an “off-grid house,” a house that enables self-sufficiency in energy without relying on external lifelines such as electricity and gas, began at the end of January in the backyard of the Nasu Seminar House. This project was made possible by a generous grant from Countryside Community Church.



Obituaries

Mr. Mito Kaneko

Organic Farmer in Ogawa town, Saitama Prefecture

Mr. Mito Kaneko of Shimosato Farm in Ogawa-machi of Saitama Prefecture, who led organic farming in Japan, passed away on September 24. ARI participants visit Ogawa-machi every year for training. His successor, Mr. Muneo Kaneko (née Ishikawa), is a 1995 ARI graduate.



Mr. Shigeo Asai

Former staff member of ARI (1973-1983)

Mr. Shigeo Asai passed away on October 15 in Chiang Mai, Thailand. He was a pioneer of organic and pesticide-free cultivation and made great contributions to ARI, especially in the field of vegetable cultivation at a time when pesticides and chemical fertilizers were still being used. Mr. Asai married Ms. Suchitra Bantuni, an ARI alumna from Thailand, in 1975. In 1983, Mr. Asai and his family moved to his wife's hometown in Thailand, where he taught subsistence farming at a facility for people recovering from leprosy.



Mr. Asai's wife Suchitra (far right) with Narong and Pat (both ARI alumni)

Graduates at Work



(Photo on Left) IRRA students, ARI staff, and graduates gather at Kenny's Farm
 (Photo at Top) Experiencing real local life through a homestay
 (Photo at Bottom) Harvesting coffee in the food forest

Traveling with University Students to Indonesian Graduates

Study Tour Report



Yūko Emura
 Fundraising & Domestic Programs
 (Supporter's Support, PR)

In February 2023, the “Indonesia Grad Camp” was held for the first time in collaboration with Doshisha University’s student organization, the International Residency Research Association (hereinafter referred to as “IRRA”). Nine IRRA students and two ARI staff members traveled to North Sumatra for a 10-day program that included travel within Indonesia.

During the 10 days, we spent the most time at Kenny’s Farm, which is run by Veny Tampubolon (2005 graduate, 2012 TA, photo on left 1) and her husband Kengo Ishida (2012 graduate, photo on left 2). Kenny’s Farm is a regenerative agricultural farm started by the couple in 2015, centering on a food forest (a forest where food such as fruits can be procured). Kengo says this is the best way to produce food in harmony with nature in a tropical climate, minimizing labor and ensuring food availability for generations to come. When they started cultivating the forest seven years ago, people around them were sometimes skeptical because their methods were different from those of farmers in the surrounding area. However, they have steadily built the forest, believing in their own way of doing things, and now local farmers come to them for advice.

IRRA students learned about food forestry, participated in daily farming, animal care and cooking, and had many conversations with the two alumni as they shared their lives. The food forest approach to agriculture was new to the students, and they learned

a great deal about sustainability. One student said, “I really like Kengo san and Veny san’s long perspective about the relationship between their farm, environment and themselves. Also, they recognize they have responsibilities about they should live with nature. I really respect them and I also want to live in such a good way.”

Another main destination was the KSU Pom Cooperative, a coffee farmers’ association led by Gani Silaban (2008 graduate, photo on left 3). He is completely captivated by coffee and has been supporting local coffee farmers through this cooperative. He educates the group’s members and local youth on organic coffee cultivation and processing. In order to focus more on education, he is now building a “coffee school” where students can learn the entire process from a seed to a cup of coffee. Gani cites “networking” as one of his most memorable lessons at ARI, and he is working with fellow ARI alumni Junpiter Pakpahan (2008 graduate, photo on left 4) and Lampita Silaban (2012 graduate, photo on left 5) to use the coffee school as a vocational training center for people with disabilities.

IRRA students experienced the process from a seed to a cup of coffee and listened to the stories of Gani and Junpiter. “I was able to understand firsthand the time and effort that goes into making a regular meal, and the fact that we are receiving life, not just a substance for sustenance.”

While the students learned about agriculture and food, what left the greatest impression on many of them was what they learned from the alumni themselves. The diversity of their approaches to rural leadership, as well as their love and belief in their own efforts, provided great inspiration and encouragement to the university students, who are faced with the question of how to live their lives in the future. “I learned the importance of always trying and working hard, even if you don’t know what the future holds or whether the outcome will be successful. I also learned the importance of having the courage to take the first step toward something that catches my attention or that interests me.” We are most pleased that the students were able to gain hope and awareness for their future paths through meeting various graduates.



Ikkô conducting the waste management

Koinonia Round Table Discussions

Waste Management

At ARI, people from all over the world sit at the big round tables of the Koinonia dining hall talking about every kind of topic. Some are solving the problems of the world, while others may be discussing cricket matches or pop music. Whatever the conversation, this diverse multi-cultural context turns it into a learning experience. This environment within ARI is our “Community of Learning,” and these tables are thick with learning.

Now, this learning community is being extended beyond the ARI campus. By means of Zoom, we are bringing together graduates wherever they are in the world, to discuss issues in their communities and seek out solutions by sharing their knowledge and experience.

These are called Koinonia Round Table Discussions. The first was about coffee growing, processing, and marketing and the second, by request, was on waste management. As the consumer economy expands even into the rural areas, trash is piling up, and rural people don't know how to deal with it. Seven graduates from six countries gathered to share about how they are addressing their trash problems, and activities ranged from educating villagers on keeping the environment free from pollution, to compost training, to recycling options. The talk was joined by a former ARI volunteer, Ikkô, who runs an NGO that advises local municipalities on sustainable waste management.



You can take a peek into the discussion at this link.
https://youtu.be/DxQuLjBZWIU?si=7JYMOJn4pZMq_aL-



Sierra Leone

A CNN Changemaker

Mambud Samai – 2018 Graduate
 Single Leg Amputee Sports Association (SLASA)

Mambud was featured as a changemaker in a CNN documentary, which recognized his work to improve the lives of amputees. After Sierra Leone's vicious civil war, Mambud gathered young people who had lost legs or arms to create an amputee football (soccer) team. The simple act of playing sports increases their confidence to take control of their lives. After ARI, Mambud started a football garden where amputees can earn a living by growing their own food. “This is possible,” says Mambud, “because of my ARI training, which hugely impacted my life and character.”



Amputees harvesting peanuts from the SLASA farm



Empowering African Amputees through Sport (CNN documentary)
 Mambud's part starts at 11:05
<https://edition.cnn.com/videos/world/2023/01/31/ntando-mahlangu-south-africa-paralympics-mambud-samai-sierra-leone-amputee-football-intl-spc.cnn>



Myanmar

Sharing seeds

Thaung Si – 2012 Graduate
 Lisu Theological Seminary

Thaung Si is a program coordinator at the Lisu Theological Seminary in Myanmar where he and fellow ARI graduate, Samuel Bya, started a program called Sustainable Living Training. Within this program, Thaung Si created a community seed bank and keeps a seed garden on the campus grounds. Alongside the garden is a small mud house used for seed storage, which incidentally, he built together with the help of a Buddhist Monk. Thaung Si regularly conducts training sessions on food sovereignty and seed banking, not only for the seminary, but for the wider community.



Seed Packets for distribution



See Thaung Si and his passion for seed banking!
https://youtu.be/0TB06wsD_YA



Liberia

Food and Education

Patrick Kullie – 2019 Graduate
 Voinjama Free Pentecostal Church

When Patrick returned from ARI, he immediately started a Food for Education Program, or FEP, as he likes to call it. He teaches children how to grow cassava, which is sold to cover school fees. In 2022, he began assisting in the field of the agricultural department of the Free Pentecostal College. His first project was to construct elevated nurseries for pepper and eggplant seedlings. This is the college's debut in organic farming, and he is proud to say, “The college students are happy to learn from ARI through me.”



College students making raised nursery beds



Sri Lanka

My community has food

Renuka Gunawardana – 2004 Graduate
 Thushara Nilmini – 2009 Graduate
 Women's Development Federation

In the aftermath of Sri Lanka's economic collapse, people are facing shortages of all kinds, including food. But in the villages of Renuka and Thushara, who together teach their communities how to grow kitchen gardens, there is enough to eat.

Renuka explained, “I am happy to write to the ARI family during this difficult time, because my community has food. They are growing it on their own farms. In my life in ARI, I learned how to grow and preserve foods and I shared my knowledge with my people. We are also sharing local seeds, which is important for food security.”



Steven Cutting
 Graduate Outreach

Financial Report

Balance Sheet

Assets at the end of FY2022 were \$5,539,541.20, a decrease of \$130,682.00 from the end of the previous fiscal year. The decrease includes \$252,422.60 in depreciation (property and equipment). The accumulation of a total of \$38,516.80, including \$20,634.00 in specified assets for retirement allowances and \$17,882.80 in specified assets for maintenance of facilities and equipment, to prepare for the future could be continued as in previous years.

On the other hand, liabilities increased by \$116,926.00 from the end of the previous year to \$1,384,541.40, which was due to an increase in advances received (especially scholarship funds for the next fiscal year). The repayment of long-term debt (\$23,797.88) and redemption of school bonds (\$3,439.00), totaling \$27,236.88, were repaid as planned.

Cash Flow Statement

At the end of FY2022, the balance of funds carried over was \$366,980.57, including expenditures for the installation of a classroom solar power system as part of the 50th anniversary project (approx. \$13,687.22), the installation of computers and online equipment (approx.

\$11,004.80), and the scheduled replacement of a server (approx. \$14,787.70). On the other hand, the aforementioned increase in advances received resulted in an increase of \$31,638.80 compared to the end of the previous fiscal year.

Business Activity Income/Expenses

	FY 2021(USD)	FY 2022(USD)
Business activity income	818,482	1,020,007
Student fees	48,146	340,461

The addition of 3 overseas scholarships (approx. \$55,024.00) and a non-budgeted domestic scholarship (\$6,878.00), which had been on hold for the past 3 years due to the impact of the COVID-19 Pandemic, also contributed to the total. The total amount was \$68,780.00 higher than budgeted due to the exchange rate of the yen against the strong U.S. dollar.

Donations

	FY 2021 (USD)	FY 2022 (USD)
Donations	570,874	451,196
Domestic donations		200,149
Overseas donations		106,952
Other grants		76,483
Special donations		67,541
Sales and Special Services (FuRa)	160,945	185,224

Although there were still various restrictions under the COVID-19 pandemic, the income was 122% of the budget and 115% of the previous year's. Sales were \$3,439.00 higher than the previous year and reached a new record high. New projects such as ARI Friends Day, off-grid house building, and an Indonesia study tour for university students were also held. Although the number of participants in the study camps decreased due to room usage restrictions to prevent COVID-19 infections, we re-evaluated the value of ARI programs and raised prices, resulting in the third-highest revenue for programs in our history.

Operating Expenses

	FY 2021 (USD)	FY 2022 (USD)
Operating Expenses	1,106,670	1,268,991

Expenditures were almost in line with the budget. While there were budgeted amounts that were unused due to continued voluntary restraint on overseas business trips and activities following the COVID-19 pandemic, there were also expenses that exceeded the budget, such as travel expenses (approx. \$47,458.20, compared to average of approx. \$34,390.00 in previous years) due to soaring fuel costs and the weak yen, as well as utility expenses that were 1.5 times higher than in previous years (approx. \$32,670.50) due to the soaring cost of utilities.

(Kaori Sakuma, General Affairs)

Numbers displayed in US dollars.
Original numbers are in Japanese yen.
The exchange rate as of Aug 18, 2023 is
100 JPY = 0.6877 USD

ARI's 50th Anniversary Donation Drive Has Begun!

If you would like to help support ARI's next fifty years of sustainable growth, foodlife, climate action, and more, please consider a donation to the 50th anniversary drive.

This donation is online only via credit card, and is handled in Japanese yen by ARI's direct payment processor.

Online donation
via credit card
<https://ari.ac.jp/en/en/50th-anniv/>



Balance Sheet

Assets	March 31, 2022	March 31, 2023
Current assets	\$370,769.18	\$453,817.81
Fixed assets	\$5,234,661.45	\$5,022,948.04
Property	\$4,929,598.15	\$4,680,262.35
Specified assets	\$302,365.60	\$339,987.99
Other fixed assets	\$2,697.70	\$2,697.70
Total Assets	\$5,605,430.64	\$5,476,765.85

Liabilities

Current liabilities	\$216,652.51	\$572,774.00
Fixed liabilities	\$1,035,617.80	\$796,040.20
Total liabilities	\$1,252,270.31	\$1,368,814.20

Endowment

Total Endowment	\$8,237,348.88	\$8,272,198.91
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Net Assets

Balance carried forward	-\$3,884,188.55	-\$4,164,247.26
Total net assets	\$4,353,160.32	\$4,107,951.64

Total liabilities and net assets	\$5,605,430.63	\$5,476,765.85
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Statement of Revenue and Expenditure

Operating Revenue	2022 Budget	2022 Actual
Educational activities revenue		
Scholarships and fees	\$264,194.31	\$336,628.13
Fees for issuing certificate	\$357.600	\$38.08
Donations	\$523,481.99	\$446,117.94
Subsidies for ordinary expenses	0	\$1,508.42
Sales and special services (FuRa)	\$151,679.11	\$183,113.95
Miscellaneous revenue	\$39,308.93	\$40,855.27

Total educational activities revenue	\$982,013.56	\$1,008,261.80
Total non-educational activities revenue	0	\$1,050.60
Total operating revenue	\$971,018.21	\$1,009,326.50

Operating Expenses

Educational activities expenses		
Personnel	\$583,430.04	\$576,167.49
Education and research	\$210,860.50	\$192,195.07
Administration	\$458,240.27	\$482,115.32
Total educational activities expenses	\$287,428.49	\$292,433.82

Total educational activities expenses	\$1,252,530.81	\$1,250,477.88
Total non-educational activities expenses	\$5,915.88	\$4,057.29
Special Expenses	0	0

Total operating expenses	\$1,258,446.69	\$1,254,535.18
---------------------------------	-----------------------	-----------------------

Cash Flow Statement

Balance carried over from previous year	\$331,588.86
Balance carried forward to next year	\$362,818.82

Invest in Rural Community Leadership!

Please consider a continued donation to ARI to ensure participation in the Rural Leaders Training Program for a new generation of rural leaders.

All US-based donations are handled by our partner, American Friends of ARI.

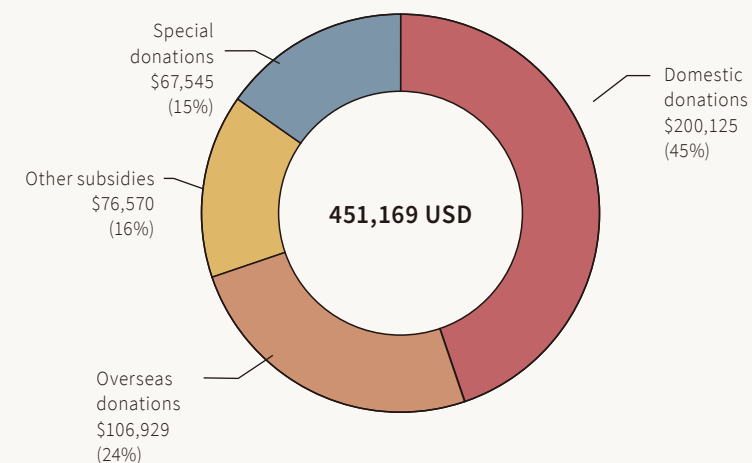
For a tax-free donation for US taxpayers, please use one of the following:

Donation via check
AFARI
2028 E Ben White Blvd
Suite 240-9000
Austin TX 78741

Online donation
via credit card
<https://www.afari.net/>



Donations by Category



Auditors' Statement

The above duly audited financial statements have been prepared by the Fujinuma Tax and Accounting Service, Inc, and approved by the ARI auditors, Mr. Ôkubo and Mr. Murata. All the documents were properly kept and there were no irregularities.

May 11, 2023
Asian Rural Institute

大久保知宏

Tomohiro Ôkubo

村田 榮

Sakae Murata



The 2022 Graduates () Sending organization

Rural Leaders Training Program

- India**
- 1 Ngamshel Ronglo (Weaker Sections Development Council)
 - 2 Kannan Ravichandran (Sristi Foundation)
 - 3 Zhopovelu Lohe (Grace Home Khutsokhuno)
 - 4 Gretherson Cheran Momin (Harding Theological College, Harding Universal Trust)
 - 5 Lungaithui Malangmei (Chingthur Foundation, Rongmei Baptist Church Association)
- Indonesia**
- 6 Berman Maeda Situmorang (Gereja Kristen Protestan Indonesia [GKPI])
 - 7 Tabita Pricillia Rahawarin (Abdi Pusaka Indonesia Foundation)
 - 8 Dian Krista Sitepu (Gereja Batak Karo Protestant Church GBKP)
 - 9 Muntilan Hasiholan Nababan (Petrasa Foundation)
 - 10 Ade Puji Hartati (PIDO Company)
 - 11 Yan Petric Rajaguguk (Huria Kristen Batak Protestant, HKBP)
- Uganda**
- 12 Timothy Sentamu (Kasenge Riverford Organic Agricultural Centre LTD, GirlNow Foundation)
- Ethiopia**
- 13 Degaga Wakshuma Geleta
 - 14 Demissie Solomon Dufera
- Ghana**
- 15 Alex Kwamla Afeli (Asogli State Council)
- Guatemala**
- 16 Ester Brito Raymundo (Conferencia de Iglesias Evangelicas de Guatemala)
 - 17 Marta Brito Brito (Conferencia de Iglesias Evangelicas de Guatemala)
- Kenya**
- 18 Jacklyne Anyango Owang (Nomiya Holy Revelation Church)
- Dem. Rep. of the Congo**
- 19 Mordekay Mirindi Jonas (Peace and Conflict Resolution Foundation)
 - 20 Shukuru Munigwa Seraphin (Community of Pentecostal Churches in Central Africa, Funu Nuru)
- Nigeria**
- 21 Onyekachi Samuel Abugu (Organization of African Instituted Churches)
 - 22 Adetunji David Ajala (Methodist Church Nigeria)
- Bangladesh**
- 23 Satta Mree (Church of Bangladesh)
 - 24 Hlachingmong Issac Murruy (Basic Development Partners)
- Vietnam**
- 25 Dung Ngoc Vo (Dung Krong Nang Farm; Mekong Organics)
- Malaysia**
- 26 Mohd Khuzairy Bin Hamid (Sri Lovely Integrated Organic Farm)
- Rwanda**
- 27 Grace Furaha (Free Methodist Church Rwanda)
- Japan**
- 28 Tomoya Furujo
 - 29 Ayu Suda
 - 30 Nozomi Nakashima
 - 31 Takumi Tokumaru

Advanced Training Course () year graduated from ARI

- Indonesia**
- 32 Margareth Marta Roida Sianipar (2012)
(Elim Orphanage, Huria Kristen Batak Protestan)
- Nepal**
- 33 Bhim Bahadur Khaling Rai (2015)
(National Development Organization)
- Japan**
- 34 Eri Okada (2021)
 - 35 Keisuke Katô (2021)
 - 36 Hiroka Komatsubara (2020)

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